

EXHIBIT H

MP4011003853

MAJOR ISSUES
PRELIMINARY DIVIDEND RECOMMENDATIONS
1989 SCALE

This memorandum identifies the major issues that confront us in formulating the 1989 Dividend Scale, and sets forth the recommendations that we will probably make if we intend to maintain dividends at approximately their current level. The issues can be broken down into four major categories.

1. Short-Term Financial Impact
2. Certain Matters of Theory
3. Marketing Concerns and Constraints
4. Innovative Strategies

Short-Term Financial Impact. According to the first quarter projection submitted to the Controller's Dept., the projected 1988 U.S. Life Ordinary earnings are \$82 million GAAP (down from \$250 million in 1987), and -585 million Statutory (down from \$108 million). The projection assumes a continuation of the 1988 Dividend Scale. Each \$100 million change in the scale (about a 9% change) would impact GAAP earnings by about \$40 million in 1988 and \$60 million in 1989. Statutory earnings would be impacted by \$88 million in 1988 and \$12 million in 1989. The basic short-term financial question is whether we remain comfortable with the thin profits that a continued scale will generate. If we should reduce dividends, then by how much?

Obviously, the question of financial sufficiency depends on the underlying experience. For example, we may be quite confident that the thin profits are a temporary event that will be relieved with an expected closing of the expense gap. Or, the underlying strength of the deferred income assets may be so great that the thin profits are almost an accounting anomaly. Or, the thin profits may be entirely consistent with the conclusion that the scale is not sustainable given the emerging experience. And, there is the fundamental question of what, exactly, is the "right" level of profits.

Working from the 1987 GAAP Earnings by Source, the first quarter 1988 projection, and some crude extrapolations and adjustments, we can estimate the projected earnings by source on US Ordinary Traditional Life.

	1987	1988	Change
Expense Margin	328	280	-48
Interest Margin	67	-70	-137
Mortality Margin	85	98	12
Other Margins	61	64	4
Operating Margin	541	372	-169
Less Overhead Expenses	409	409	0
Operating Profit	132	-37	-169
Surrender Gain	48	50	3
Earnings on Surplus	73	69	-4
Total Profit	253	-82	-335

These breakdowns are still crude, but the basic story is clear. The Operating Margin shown here includes over \$100 million on Accidental Death,

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ORDER IN WDL No. 1091, CSM Service Order, Ct.

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Extended Term and other "non-dividend" coverages, so the profit on the dividend paying business is that much less.

If we intend to maintain the current overall level of dividends, our strategy will be two-fold. First, we will identify "non-dividend" actions that can improve the earnings levels. Second, we will take the steps necessary to assure ourselves that dividends are sustainable despite the low apparent earnings. These will be set forth in our Final Recommendations.

There are "non-dividend" actions that can improve 1988 GAAP earnings from the level indicated in the first quarter projection. Appendix A shows how leveraged some of the margins are. We plan to reduce expenses by about \$20 million (4%) through modifications to the compensation plan and other savings. Also, we feel that we could increase investment income by as much as \$80 million (5%) by taking, say, \$250 in capital gains and \$30 million in dividends from our subsidiaries.

Also, with the expense and investment strategies that are being developed, we hope to establish that the overall level of dividends is sustainable. In other words, we hope to establish that the low GAAP profit levels are transitory and can be viewed as an investment in the future. Our current work on the expense gap suggests that some increase in the expense revenues will be necessary, but we would hope to see increases in interest credits to maintain the overall dividend level.

To argue that interest credits can be maintained or increased, in spite of the declining GAAP Interest Margin, we must look back to the real strength of the deferred income assets. We can tolerate the negative margin as long as we are confident that the real rate of increase in the value of the assets is consistent with the accounts credited in the dividends. In measuring this "real rate of increase", the question is not whether the market value, per se, is growing, because the market value could decline (while the interest credit is guaranteed and non-refundable.) The question is, what is the asset value that we are not "actuarially confident" (95% 99%?) can be realized? We should be confident that the projected GAAP returns on the deferred income assets will soon exceed the credited rate. Factors that determine our confidence would include specific reviews of the individual properties, and a sense of the ease and availability of asset harvesting.

A preliminary analysis suggests that we can be "actuarially confident" of significant asset values in excess of current GAAP book values. On real estate and joint ventures, the present estimated excess of market value over book is \$1.6 billion. Although a more precise quantification and tracking mechanism is necessary, I would expect that any sort of reasonable harvesting program will enable us to be very confident of at least 25% of this amount. In this way, we could maintain, or even increase, most interest credits.

Whatever the circumstances, our current thinking is that the 10% credited rate on new illustrations will probably not be supportable.

Certain Matters of Theory. The main issues here involve the treatment of taxes and withdrawals, and the matter of "Interest on free surplus".

For issues through 1987, the Internal Revenue Code allowed us to calculate tax gain using reserves that exceeded the cash value. For certain plans

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where this was the case (including some 1987 Portfolio products), we took advantage of this to credit the tax savings in the dividend formula. For 1988 and later issues, however, the tax reserve cannot exceed the cash value. The marginal taxes on the policies has increased, and this should be reflected in the dividends.

With respect to withdrawals, there is the question of whether to credit policyholders with "surrender gains". We did this in the 1987 Portfolio. But we rethought things with the 1988 Scale, and decided that any gains on withdrawals are illusory and should not be reflected in the dividend. (The gains are illusory because the release of liability on withdrawal overstates the "savings". It does not reflect the real loss in future operating margins -- the future "capacity to carry non-direct expenses".) Also, we felt that there are fundamental instabilities in "lapse supported" pricing.

I now feel that some middle ground might be supportable. In theory, we should be able to structure our pricing so that "loss" of the total benefit accrues to those who surrender, and "more" accrues to those who remain. Specifically, if we have two blocks of business with different patterns of surrender values, but that are otherwise identical and that are experiencing the same rate of surrender, we should be able to pay higher annual dividends to those in the "low surrender value" block. Furthermore, to the extent that the measured lapse reflects transfers to Extended Term and not Cash Surrenders), there is probably a real increase in capacity.

In the 1988 Dividend Scales, we significantly reduced the use of "interest on free surplus" in the dividend formula, and we anticipated further elimination in future scales. "Interest on free surplus" was not intended to be permanent when it was introduced in 1976. We view it as a subsidy transfer from surplus in operation, and we now prefer to use more refined mechanisms (notably asset segmentation) to manage the balance between operations and surplus. Continued elimination of "interest on free surplus" is expected.

These refinements are important, and they impact new business illustrations (see below) and the balance among blocks. However, they will not have a substantial aggregate financial impact.

Marketing Concerns and Constraints. In refamiliarizing the field force with our traditional portfolio, we have been emphasizing (among other things), the positive aspects of the "portfolio rate philosophy", particularly in a declining interest environment. A draft field release is attached as Appendix B. The products, by and large, are viewed as competitive, and there are indications that some of our "new money" competitors will be dropping their dividend scales. We can continue to support this marketing emphasis if we reflect the real strength of the deferred income assets.

Having recognized the goal of maintaining scales as a means of supporting the portfolio philosophy, I still have specific concerns regarding the 1987 Portfolio products. The 10% interest credit may be too high under any circumstances, and there is the tax problem, and the need to reduce or eliminate "interest on free surplus". These all point to a scale reduction on new illustrations. We intend to restructure the portfolio for 1989 through banding, so we have the ability to differentiate in force 1987-88 business from 1989 new business, in a way that minimizes the perceived impacts.

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Source: Production and Use Survey in Case of Insurance and Protective
Orders in 401 No. 1091 Union Term Div. Co.

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If the financial circumstances warrant an overall dividend reduction, some approaches are probably more palatable than others. To a recent purchaser, for example, a reduction in the "AI on AI" rate will not be as visible as a reduction in base dividends. Of course, "total cash value" and "APP year" would still be impacted. If expense revenue factors must be increased, the "per policy" charges will impact the new business less than the "per premium" charges.

One of the most obvious impacts of a dividend reduction will be to increase the illustrative APP year. We should absolutely try to minimize the number of cases in which the APP year goes up by two or more. Appendix C shows the competitive impacts of certain dividend reduction strategies.

Innovative Strategies. Here, I have two specific ideas, but more are possible. First, we can consider reducing terminal dividends. A reduction in scheduled terminal dividends will reduce our GAAP liability, as we currently quantify it, thus providing a source of GAAP gain. This could be done with no adjustments to any annual dividends, but the more refined approach would be to increase the charges/reduce the credits as financial circumstances require, while viewing the reduction in terminal dividend as a release of required surplus, returnable to the policyholders via the annual dividend. In this way, we can still control what the total annual dividends are unchanged. Of course, there are some issues, i.e. regulatory, tax, administrative and actuarial. In the past, Board approval has been obtained for terminal dividend strategies, and the state has been informed.

Another possibility -- one that would "soften the blow" of a reduction on enforce policies -- would be a general offer enabling policyholders to switch to an adjustable loan rate. In return for the higher loan rate, the policyholder would benefit from an increase in the credited interest rate. We now credit 8.35% on loan business, and 9.15% on most adjustable loan business. Even if we were forced to drop credited rates by 80 basis points, policyholders in the 85 plot could maintain their prospective dividends by consenting to the change. Of course, those not electing the change will see their rates decline.

Michael Levitt
Assistant Secretary
PT Financial Management

May 24, 1988

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NOTES: PRODUCTION AND USE LIMITED TO CASE MANAGEMENT AND PROSECUTIVE
DIVERSITY IN MDC No. 0011, UNITED STATES DISTRICT COURT

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APPENDIX A
DETAILS OF SOURCE OF EARNINGS

	1987	1988	Change
Expense Charges	476	506	30
- Direct	148	226	78
- Fixed	409	409	0
- Gain	-81	-129	-48
Interest Earnings	1661	1575	-86
- Credits	1594	1645	51
- Gain	67	-70	-137
Mortality Charges	756	804	48
- Claims	670	706	36
- Gain	85	98	12

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Source: Production for Use Subject to Case Management and Protective
Orders in MDL No. 1091 United States Dist. Ct.

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APPENDIX B

May, 1988

To: The Field Force

Re Market the Product not the Illustration

For fifty-odd years interest rates have been stable or going up. Dividend scales developed by companies changed infrequently, and for a long time actual experience proved to be better than illustrated. In recent years interest rates have backed off somewhat with the result that some of our competitors have had to reduce their dividend scales and similar action is imminent with many others.

A recent Tillinghast survey indicated that 10 out of 18 of our competitors will be lowering their dividend scales either this year or next. As a result, companies like Metropolitan, who rely on the portfolio rate philosophy, will have a major advantage over those companies that rely on "short term" strategies.

As more and more of our customers experience these reductions it is only natural for them to become more careful about accepting dividend scale projections at face value. Attempting to downplay their skepticism is not the best way to handle this situation. In the long run it is better to meet them halfway: get on their side and educate them regarding the products, dividend interest rate philosophies and the company (Metropolitan) you are recommending.

But with the variety of new products available, compounded with the complexity of sales illustrations, finding the policy that best suits your customer is a difficult task. It is essential that, in competitive situations, you be able to explain to your customers the difference. The interest rate philosophy a company uses greatly influences the rate of return they illustrate and pay.

To assist you in this matter we have prepared an interest rate philosophy explanation sheet accompanied by dividend scale trends of some of our major competitors. The time is right for us to seize the advantage... our competitive portfolio rate of return will position you and our products ahead of the competition.

Personal Insurance Marketing

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Source: Proceedings and Use of Interest in Life Insurance and Products
 Order in 1981, No. 1091, United States Dist. Ct.

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WHOLE LIFE COMPETITIVE POSITION 1988 vs. 1986
 NONSMOKER LIFE - STD. (25M), PFD. (100M)
 MALE 35

\$25,000

Company	Premium	TCV(AI) Age 65	TCV/\$1 of Premium			Rank 1987	Rank 1986
			1988	1987	1986		
Metropolitan L95	\$ 408.25	\$ 41,075	100.61	100.61	89.72	6	7
Metropolitan Whole Life	360.75	38,450	106.58	106.58	100.67	4	6
Equitable	N/A						
J. Hancock	392.75	33,263	84.69	84.69	84.69	7	8
Prudential	340.75	35,216	103.35	103.35	158.49	5	3
Guardian	355.00	48,131	135.56	153.17	189.33	1	1
New England Life	347.25	42,469	122.30	130.68	159.35	2	2
Northwestern Mutual Life	405.75	46,093	113.60	131.88	134.19	3	4

\$100,000

Metropolitan L95	1,498	168,600	111.81	111.81	94.09	7	7	9
Metropolitan Whole Life	1,258	151,800	120.67	120.67	106.23	5	5	8
Equitable	1,955	148,714	109.75	109.75	127.73	9	9	6
J. Hancock	1,172	161,732	114.36	114.36	114.36	6	6	7
Guardian	1,366	192,523	140.94	170.56	206.92	1	1	1
NYLIC	1,190	150,600	126.55	126.89	135.02	3	4	5
Prudential	1,273	140,864	110.66	110.66	173.84	8	8	2
New England Life	1,284	169,875	132.30	138.10	168.53	2	3	3
Northwestern Mutual Life	1,351	167,275	123.82	139.62	151.17	4	2	4

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Notice: Production and Use Subject to Case Management and Protective
 Orders in MDL No. 1291 United States Dist. Ct.

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APPENDIX 3 (PAGE 4)

1999 POSSESSIONS (OTHER THAN 1999 POSSESSIONS) - 1000 POLYESTER FIBERS IN THOUSAND

REFLECT CHANGES THAT WOULD HAVE \$50 MILLION IMPACT

ITEM	QTY	UNIT	PRICE	VALUE	QTY	UNIT	PRICE	VALUE
1	1000	YD	1.00	1000	1000	YD	1.00	1000
2	1000	YD	1.00	1000	1000	YD	1.00	1000
3	1000	YD	1.00	1000	1000	YD	1.00	1000
4	1000	YD	1.00	1000	1000	YD	1.00	1000
5	1000	YD	1.00	1000	1000	YD	1.00	1000
6	1000	YD	1.00	1000	1000	YD	1.00	1000
7	1000	YD	1.00	1000	1000	YD	1.00	1000
8	1000	YD	1.00	1000	1000	YD	1.00	1000
9	1000	YD	1.00	1000	1000	YD	1.00	1000
10	1000	YD	1.00	1000	1000	YD	1.00	1000
11	1000	YD	1.00	1000	1000	YD	1.00	1000
12	1000	YD	1.00	1000	1000	YD	1.00	1000
13	1000	YD	1.00	1000	1000	YD	1.00	1000
14	1000	YD	1.00	1000	1000	YD	1.00	1000
15	1000	YD	1.00	1000	1000	YD	1.00	1000
16	1000	YD	1.00	1000	1000	YD	1.00	1000
17	1000	YD	1.00	1000	1000	YD	1.00	1000
18	1000	YD	1.00	1000	1000	YD	1.00	1000
19	1000	YD	1.00	1000	1000	YD	1.00	1000
20	1000	YD	1.00	1000	1000	YD	1.00	1000
21	1000	YD	1.00	1000	1000	YD	1.00	1000
22	1000	YD	1.00	1000	1000	YD	1.00	1000
23	1000	YD	1.00	1000	1000	YD	1.00	1000
24	1000	YD	1.00	1000	1000	YD	1.00	1000
25	1000	YD	1.00	1000	1000	YD	1.00	1000
26	1000	YD	1.00	1000	1000	YD	1.00	1000
27	1000	YD	1.00	1000	1000	YD	1.00	1000
28	1000	YD	1.00	1000	1000	YD	1.00	1000
29	1000	YD	1.00	1000	1000	YD	1.00	1000
30	1000	YD	1.00	1000	1000	YD	1.00	1000
31	1000	YD	1.00	1000	1000	YD	1.00	1000
32	1000	YD	1.00	1000	1000	YD	1.00	1000
33	1000	YD	1.00	1000	1000	YD	1.00	1000
34	1000	YD	1.00	1000	1000	YD	1.00	1000
35	1000	YD	1.00	1000	1000	YD	1.00	1000
36	1000	YD	1.00	1000	1000	YD	1.00	1000
37	1000	YD	1.00	1000	1000	YD	1.00	1000
38	1000	YD	1.00	1000	1000	YD	1.00	1000
39	1000	YD	1.00	1000	1000	YD	1.00	1000
40	1000	YD	1.00	1000	1000	YD	1.00	1000
41	1000	YD	1.00	1000	1000	YD	1.00	1000
42	1000	YD	1.00	1000	1000	YD	1.00	1000
43	1000	YD	1.00	1000	1000	YD	1.00	1000
44	1000	YD	1.00	1000	1000	YD	1.00	1000
45	1000	YD	1.00	1000	1000	YD	1.00	1000
46	1000	YD	1.00	1000	1000	YD	1.00	1000
47	1000	YD	1.00	1000	1000	YD	1.00	1000
48	1000	YD	1.00	1000	1000	YD	1.00	1000
49	1000	YD	1.00	1000	1000	YD	1.00	1000
50	1000	YD	1.00	1000	1000	YD	1.00	1000
51	1000	YD	1.00	1000	1000	YD	1.00	1000
52	1000	YD	1.00	1000	1000	YD	1.00	1000
53	1000	YD	1.00	1000	1000	YD	1.00	1000
54	1000	YD	1.00	1000	1000	YD	1.00	1000
55	1000	YD	1.00	1000	1000	YD	1.00	1000
56	1000	YD	1.00	1000	1000	YD	1.00	1000
57	1000	YD	1.00	1000	1000	YD	1.00	1000
58	1000	YD	1.00	1000	1000	YD	1.00	1000
59	1000	YD	1.00	1000	1000	YD	1.00	1000
60	1000	YD	1.00	1000	1000	YD	1.00	1000
61	1000	YD	1.00	1000	1000	YD	1.00	1000
62	1000	YD	1.00	1000	1000	YD	1.00	1000
63	1000	YD	1.00	1000	1000	YD	1.00	1000
64	1000	YD	1.00	1000	1000	YD	1.00	1000
65	1000	YD	1.00	1000	1000	YD	1.00	1000
66	1000	YD	1.00	1000	1000	YD	1.00	1000
67	1000	YD	1.00	1000	1000	YD	1.00	1000
68	1000	YD	1.00	1000	1000	YD	1.00	1000
69	1000	YD	1.00	1000	1000	YD	1.00	1000
70	1000	YD	1.00	1000	1000	YD	1.00	1000
71	1000	YD	1.00	1000	1000	YD	1.00	1000
72	1000	YD	1.00	1000	1000	YD	1.00	1000
73	1000	YD	1.00	1000	1000	YD	1.00	1000
74	1000	YD	1.00	1000	1000	YD	1.00	1000
75	1000	YD	1.00	1000	1000	YD	1.00	1000
76	1000	YD	1.00	1000	1000	YD	1.00	1000
77	1000	YD	1.00	1000	1000	YD	1.00	1000
78	1000	YD	1.00	1000	1000	YD	1.00	1000
79	1000	YD	1.00	1000	1000	YD	1.00	1000
80	1000	YD	1.00	1000	1000	YD	1.00	1000
81	1000	YD	1.00	1000	1000	YD	1.00	1000
82	1000	YD	1.00	1000	1000	YD	1.00	1000
83	1000	YD	1.00	1000	1000	YD	1.00	1000
84	1000	YD	1.00	1000	1000	YD	1.00	1000
85	1000	YD	1.00	1000	1000	YD	1.00	1000
86	1000	YD	1.00	1000	1000	YD	1.00	1000
87	1000	YD	1.00	1000	1000	YD	1.00	1000
88	1000	YD	1.00	1000	1000	YD	1.00	1000
89	1000	YD	1.00	1000	1000	YD	1.00	1000
90	1000	YD	1.00	1000	1000	YD	1.00	1000
91	1000	YD	1.00	1000	1000	YD	1.00	1000
92	1000	YD	1.00	1000	1000	YD	1.00	1000
93	1000	YD	1.00	1000	1000	YD	1.00	1000
94	1000	YD	1.00	1000	1000	YD	1.00	1000
95	1000	YD	1.00	1000	1000	YD	1.00	1000
96	1000	YD	1.00	1000	1000	YD	1.00	1000
97	1000	YD	1.00	1000	1000	YD	1.00	1000
98	1000	YD	1.00	1000	1000	YD	1.00	1000
99	1000	YD	1.00	1000	1000	YD	1.00	1000
100	1000	YD	1.00	1000	1000	YD	1.00	1000

Source: Production and Use Subject to Case Management and Protective Orders in MDL No. 1091 United States Dist. Ct.

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